

# 2018 Budget

Town of Oak Creek Mission Statement "Provide exceptional customer service, uphold the public interest, and advance the community."

**December 14, 2017** 

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December 14, 2017

#### Board of Trustees:

We would like to present the 2018 annual budget. The budget serves as the basis for the Town of Oak Creek's (Town) financial and operating plans over the next year. This budget has been prepared in accordance with the provisions of C.R.S. 29-1-103. It uses the modified accrual basis of accounting.

# **Current Outlook**

The budget contains a General Fund for the Town covering general town services, public works/streets, police, judicial and parks/recreation operations. Revenues for the General Fund come from a variety of sources including property, sales, specific ownership, cigarette, highway use and road taxes; motor vehicle registration and license fees; mineral leasing and severance tax related to mineral development; and interest and miscellaneous income.

The budget also contains the four (4) town enterprise funds for electric, water, sewer and trash services provided to the community. The majority of revenues for these proprietary funds come from the sales of services. There is one (1) additional fund for LiveWell Colorado for which the Town was the local organization, LiveWell Northwest Colorado's, fiscal agent for the last several years. No appropriations are being made in this fund for 2018.

The Town has taken many steps over the last several years to stabilize the finances of the organization. Current budgetary appropriations continue to reflect this policy. Designated and restricted reserves were used in 2017 to move forward with planned equipment purchases and capital projects across all funds; annual steps continue to be taken to rebuild these reserve pools to assure funds are available for future capital purchases. Such earmarks serve to avoid larger and irregular impacts on Town finances that these types of purchases and projects often have. This has been particularly important for the General Fund as the recovery of property tax revenues, while up a significant 19% in 2018 reflective of new construction within Town through December 31, 2016, still remain 44% below what was received in 2010. It is noteworthy that property sales in 2017 show that values are still rising, leading to the expectation that future property tax collections will continue to recover.

Slowly recovering property tax revenues, the uncertainty of mineral lease and severance tax revenues, and the constrained residential development lead to continued prudence when budgeting revenues. There are areas, however, where the signs point to an upturn. Sales tax revenues are slowly rebounding and growing, licensing fees associated with the marijuana businesses that have opted to locate in Town remain a stable source of revenue, and recreation fees have increased with the expansion of available programming and growing participation in after school, Friday and summer offerings. Management fees from the Town's proprietary funds will remain at 5% of revenues in 2018.

The electric, water, sewer and trash enterprises are operations that are expected to cover all anticipated costs of overhead, operation and capital maintenance and repair projects. Rate increases will only happen for trash services, however, it is expected that a metered rate structure will be implemented for the provision of water service that may change costs on an individualized user basis. Additionally, the Town will conduct its biannual electric cost of service study mid-year.

While the Town has undertaken several upgrades and maintenance projects on the electric system in 2016 and 2017, additional and on-going work will continue in 2018 and beyond. There are several currently unmet capital needs identified in the 20-Year Master Plan including modernizing the substation, on-going annual maintenance and power pole replacement programs, and investigating redundancy and emergency outage response measures for the system.

The Town received grant funding to undertake preliminary engineering design and phasing plans for the water distribution system's long overdue replacement and upgrade. This work was completed in 2016. Subsequently, a \$3,500,000 grant and loan funding package was approved, and the initial phase of the water distribution system work was completed over the Summer, 2017 along Main Street. The initial second phase efforts, e.g. design engineering, capital funding applications, are planned to be undertaken in 2018. Policymakers also identified water metering for the entire system as a priority, and much of the system will have individual meters in place early in 2018. These projects are expected to help with cost containment for the provision of water services, and will also implement needed conservation measures. An additional urgent water system need is the upgrading of the spillway and gate works at Sheriff Reservoir. The budget anticipates that the initial engineering and design work will begin in 2018, and an initial annual reserve amount has been earmarked for the expected future capital expense.

Trash and recycling services are provided to the residential households in Town, and the fund operates on a breakeven basis. The current contract for services expires at the end of 2017, and the rebidding process resulted in a 20% increase in collection costs. The fund will absorb a portion of the increase in 2018, however each household will see a \$2 increase in rates for 2018.

A Capital Improvement Plan (CIP) was completed and adopted in late 2013. The CIP is updated as information becomes available, and reviewed during the budgeting process. Numerous capital projects have been identified, costs estimates completed, and the projects are prioritized. This information, matched with rate study information on the water, sewer and electric systems, has been used to create a Cash Reserve Policy (CRP) that designates or restricts funds on a contingency or annual set-aside basis. Operating reserves and debt service set-asides are also included in the CRP. Some of these reserve funds were expended in 2017 with the purchase of equipment and vehicles serving the Public Works and Police Departments and the completion of the first phase of the water distribution system upgrades.

The Town employs ten (10) full time and eight (8) to ten (10) part time individuals regularly. Administrative staff includes the Town Administrator/Clerk, Deputy/Utility Clerk, Treasurer and Custodian. The Parks & Recreation Department has a Recreation Coordinator, Program Leads and Program Assistants. There are up to six (6) seasonal hires during the summer associated with the children's summer programming. Public Works staff currently consists of the Director and four (4) workers and a summer seasonal employee. The Police Department has a Chief, two (2) full-time officers and a summer seasonal community service officer.

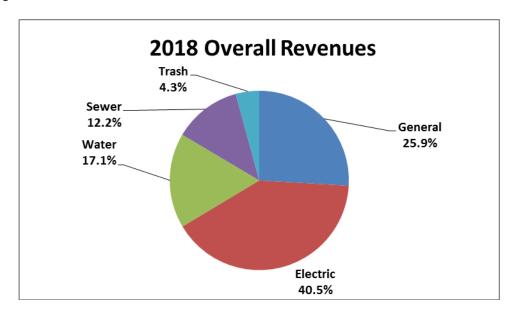
## **Financial Outlook**

#### Town Revenues

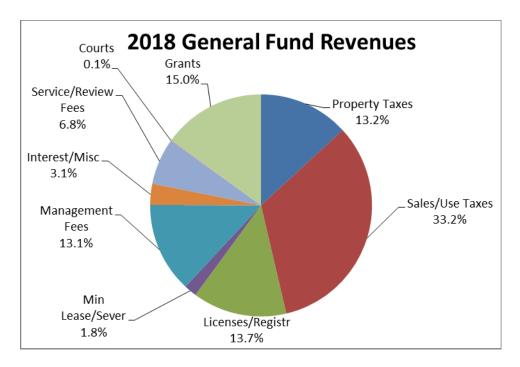
Overall, revenues in the 2018 budget are projected to be \$2,841,496, a decrease of \$3,455,192, or 221.6% from the 2017 projected revenues of \$6,296,688. The decrease is

mainly attributed to smaller capital-related revenues in the General and Water Funds offset by the expected rise in the Trash Fund revenues related to increasing costs. The Town will not see the \$3,150,000 in grant and loan revenues associated with the construction of Phase I of the water distribution system replacement and repairs at the South Routt Community Center. The Trash Fund is expected to see an increase of \$11,000 in revenues in 2018, while the Electric and Sewer Funds will remain relatively flat from projected revenues in 2017.

General Fund revenues are expected to decrease by 14.3% from 2017 projected budget levels, from \$859,559 to \$737,201 in 2018. Electric Fund revenues are expected to decrease for 2018 by \$65,524 (5.0%) from those projected in 2017. Water Fund revenues are expected to decrease by 87.1% from \$3,756,100 in 2017 to \$485,950 with the reduction of grant and loan revenues associated with the completion of the Main Street project in 2017. Sewer Fund revenues are expected to remain flat with a tiny increase of \$1,840 (0.01%). Trash Fund revenues will increase 10% (\$11,000) with an expected collection rate increase in 2018. An additional fund for LiveWell Colorado was added beginning in 2013, but the fiscal arrangement will not extend into 2018.



General Fund revenues are a combination of property taxes, sales taxes, license and development related fees, proprietary fund management and service fees, mineral leasing and severance tax monies, interest income and miscellaneous income and fees. Property tax revenues are expected to increase by approximately 19%, sales tax revenues are expected to increase by 13.7%, and propriety management fees will increase 11.1% proportionally to the growth of the enterprise funds. Given the variability and uncertainty of mineral leasing and severance taxes, as well as indications from the state, a minimal amount is budgeted for 2018. Interest income remains flat, as do development related fees and other miscellaneous resources.



## General Fund

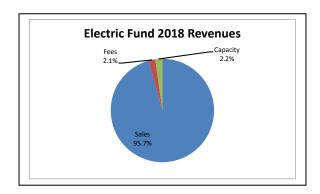
- ♦ Funding from property taxes for 2018 will total \$97,000 or 13.2% of the total General Fund revenues.
- ♦ Sales and use taxes are expected to provide \$244,650 in 2018 or 33.2% of the total General Fund revenues.
- ♦ Management fees are anticipated to provide \$96,800 in General Fund revenues in 2018 or 13.1% of total revenues.
- ♦ License and registration fees will provide \$101,300 in revenues or 13.7% of expected General Fund revenues in 2018.
- ♦ Mineral lease and severance taxes, while both variable and uncertain, are expected to provide in 2018 \$13,571 or 1.8% of the total General Fund revenues.
- ♦ Service and review fees will provide \$49,800 or 6.8% of total General Fund revenues in 2018.
- Grants are expected to provide \$110,500 or 15.0% in General Fund revenues in 2018.
- ♦ The Municipal Court is expected to provide \$850 or 0.1% of revenues to the General Fund in 2018.
- ♦ Interest income and other miscellaneous fees will provide \$22,630 in revenues or 3.1% of the total General Fund revenues.

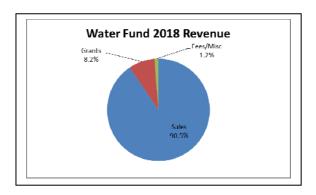
#### Enterprises

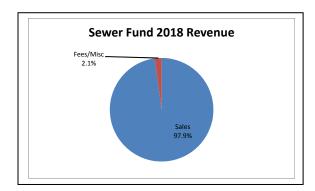
• Revenues collected from the Electric Fund are expected to provide \$1,149,875. Of these, 95.7% will be from the provision of electricity to consumers. Revenues

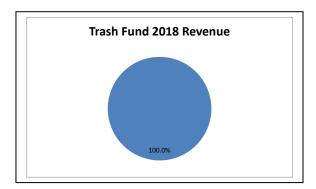
received for capacity and generation will provide 2.2% of expected funding, and service and other miscellaneous fees providing 2.1% of revenues.

- Revenues collected from the Water Fund are anticipated to total \$485,950 of which 90.5% will be from the provision of water service and associated efforts, 8.2% from expected grants, and 1.2% from miscellaneous fees.
- ♦ All but a small portion (2.1%) of the Sewer Fund revenues will be coming from the provision of sewer service.
- ♦ All of the revenues in the Trash Fund will come from service charges.





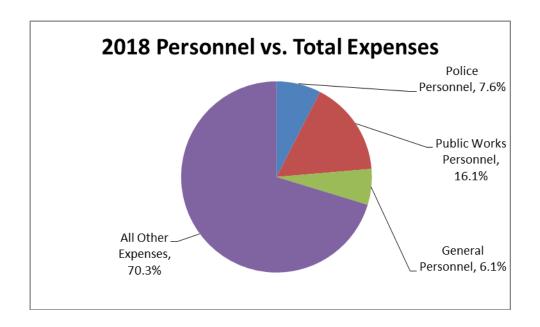




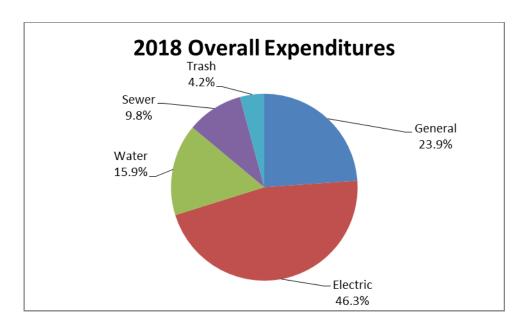
## Town Expenditures

Overall, expenditures in the 2018 budget are projected to be \$3,121,056, a decrease of \$3,039,919 or 197.4% from the projected 2017 expenditures. The driver of this decrease is the completion of the first phase of the water distribution system replacement project and the repairs and rehabilitation project at the South Routt Community Center in 2017. No similar sized capital projects are proposed in 2018.

Personnel costs in the General Fund excluding streets account for \$424,934 or 55.2% of the Town's 2018 anticipated General Fund expenditures and include administration, police, judicial and parks/recreation personnel. The proprietary funds' and streets' personnel costs are \$502,373 or 21.4% of the total expenditures for these funds. Total personnel costs are \$927,307 or 29.7% of total Town expenditures.



- ♦ The Town's 2018 General Fund budget is \$745,791, a decrease of \$133,439 or 15.2% under the 2017 projected expenditures. The decrease is attributed to the fewer capital expenses and street projects in 2018.
- ♦ The 2018 Electric Fund budget is \$1,444,350, an increase of \$392,949 or 37.4% from 2017 projected expenses. The increase is mainly attributed to the planned capital upgrade expenses.
- ♦ The Water Fund budget is \$495,104 in 2018, a decrease of \$3,246,426 or 755.7% from 2017 projected expenses. Funding of the initial phase of the water distribution system replacement construction accounts occurred in 2017, greatly inflating this fund's expenses in 2017.
- ♦ The Sewer Fund budget is \$304,471 in 2018, a decrease of \$20,858 or 6.4% over the projected budget in 2017. A projected capital purchase in 2017 is the only difference within this fund.
- ♦ The Trash Fund will have costs of \$131,340, an increase of \$22,411 or 20.6%, from 2017. Changes in collection costs account for most of the increase. The fund balance is being used to soften the increased rate costs to consumers in 2018.
- Overall fund balance/net assets are projected to decrease by \$279,560 or 3.3%, in 2018. The major driver is this change is the planned capital expenses in the Electric Fund.



## **Conclusion**

The Town must continue to take steps to assure the finances of the organization remain stable. This includes making budget appropriations that maintain or build fund balances and net assets, as well as planning for the short- and long-term contingencies by setting funds aside. While there continue to be signs that the local economy has turned the corner and the Town's sales tax revenues and real estate pricing are on the upswing, property tax revenues will continue to be reduced in 2018. The Town must remain focused on bringing new businesses to Town including revitalizing the Main Street retail sector as well as supporting the existing ones to bolster sales tax revenues that will lead to associated limited development and improvements to support other potential General Fund revenues. Policymakers need to assure revenues and fund balances are maintained to continue minimally acceptable levels of service to the Town and its residents.

Capital needs of the water fund will require the continued successful funding and implementation of the water distribution system replacement and the upgrade and metering of all water connections to the system to assure that there is equity in the fee structure. Some of these costs were addressed in the 2017 budget while the balance will need to be addressed upon successfully obtaining funding to move forward with the future projects. Steps also need to be taken to meet the unmet maintenance needs of the electric system in 2018 and beyond. Parks and recreation capital facilities' needs, whose upgrades, improvements and acquisition are significantly supported by many members of the community must be prioritized and the Town's scarce resources allocated carefully. Trash collection services are expected to continue to break even, though a 8% increase rates are necessary. A 2018 rate increase is minimized by the use of the fund balance. The rate structure of utility services needs to be reviewed no less than biannually to assure their operations remain healthy, financially and otherwise. Salary step increases are planned in 2018 in accordance with the currently adopted salary schedule. A salary survey update is planned during the upcoming year, and it is likely pay levels will change accordingly in 2019.

The focus of the Board of Trustees should be to assure the financial health of the Town is maintained by preserving and stabilizing fund balances and planning for the critical capital improvements of the future particularly for the essential utility infrastructure. As you can see from the 2018 Budget, the current short-term challenge continues to be met, but we should all

remain vigilant and continue to make sure steps are taken to address the Town's long-term needs.

Respectfully submitted,

Mary Alice Page-Allen Town Administrator/Clerk

Sandra L. Jacobs

Town Treasurer

Rovenues		Actual	Actual	Projected	Budget
Prior Year Fund Balances	SUMMARY	2015	2016	2017	2018
Rovenues	GENERAL FUND				
Exponses:	Prior Year Fund Balances	413,464	272,043	239,944	220,273
Admin Overhead Grants  156,452 177,427 199,873 174,216 Grants 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Revenues	599,113	853,565	859,559	737,201
Grants	Expenses:				
Public Works	Admin Overhead	•	177,427	199,873	174,210
Police		-	_	-	0
Stroets		-	•	-	0
Judicial 0 6,284 3,492 3,372 Parks and Recreation 52,843 112,913 127,051 150,513 Capital Outlay 136,102 195,523 163,250 35,000 Total Expenses 740,534 88,664 879,230 745,793 Not Income/Loss 1-14,1421 32,099 1-19,671 8,595 Fund Balances 272,043 239,944 220,273 211,683 Designated Funds 1-149,286 1-15,922 1-125,411 1-121,1091 Bestignated Funds 5-56,679 4-49,791 5-56,734 5-55,754 Undesignated Assets 66,078 74,231 38,128 34,842 ELECTRIC FUND		,			· ·
Parks and Recreation 52,841 11.913 127,051 15.05.15		-	-	•	•
136,102		-	-	•	•
Total Expenses			-	•	
Net Income/Loss					
Print Balances   272,043   239,944   220,273   211,682	-				
Designated Funds			,		•
Restricted Funds		· ·	-	-	-
Undesignated Assets   66,078   74,231   38,128   34,842		· ·	-		*
Prior Year Fund Balances		· · · · ·	·	•	34,842
Revenues         997,457         1,121,476         1,215,399         1,149,875           Expenses:         3         1,149,875         1,121,476         1,215,399         1,149,875           Operations         804,878         867,485         962,846         1,009,845           Capital Outlay         60,132         0         50,000         395,000           Debt Service         8,119         6,610         38,555         39,505           Net Income/Loss         124,328         247,380         163,998         -294,475           Net Income/Loss         1,006,735         1,254,115         1,418,113         1,123,638           Designated Funds         -370,757         -406,655         -495,309         -554,055           Restricted Funds         -40,000 <td>ELECTRIC FUND</td> <td>,</td> <td></td> <td></td> <td>·</td>	ELECTRIC FUND	,			·
Revenues         997,457         1,121,476         1,215,399         1,149,875           Expenses:         3         1,149,875         1,121,476         1,215,399         1,149,875           Operations         804,878         867,485         962,846         1,009,845           Capital Outlay         60,132         0         50,000         395,000           Debt Service         8,119         6,610         38,555         39,505           Net Income/Loss         124,328         247,380         163,998         -294,475           Net Income/Loss         1,006,735         1,254,115         1,418,113         1,123,638           Designated Funds         -370,757         -406,655         -495,309         -554,055           Restricted Funds         -40,000 <td>Prior Year Fund Balances</td> <td>882,407</td> <td>1,006,735</td> <td>1,254,115</td> <td>1,418,113</td>	Prior Year Fund Balances	882,407	1,006,735	1,254,115	1,418,113
Expenses:	Revenues		• •		
Departions	Expenses:		,,	,,	,,
Capital Outlaty         60,132         0         50,000         395,000           Debt Service         8,119         6,610         38,555         39,500           Total Expenses         873,129         874,095         1,051,401         1,444,355           Net Income/Loss         124,328         247,380         163,998         -294,476           Fund Balances         1,006,735         1,254,115         1,418,113         1,123,638           Designated Funds         -370,757         -406,655         -495,309         -554,055           Restricted Funds         -40,000         -40,000         -40,000         -40,000         100,000           Invested in Capital Assets Net of Related Debt         54,863         54,863         54,863         54,863         54,863         54,863           Unrestricted Assets         541,115         752,597         827,942         474,717         77,717		804,878	867,485	962,846	1,009,845
Debt Service	·		-	50,000	395,000
Net Income/Loss			6,610		39,505
Net Income/Loss	Total Expenses	873,129	874,095	1,051,401	1,444,350
Fund Balances	Net Income/Loss	124,328	247,380		-294,475
Designated Funds	Fund Balances	1,006,735	1,254,115	1,418,113	1,123,638
Invested in Capital Assets Net of Related Debt   54,863	Designated Funds	-370,757	-406,655	-495,309	-554,059
Unrestricted Assets	Restricted Funds	-40,000	-40,000	-40,000	-40,000
WATER FUND	Invested in Capital Assets Net of Related Debt	54,863	54,863	54,863	54,863
Prior Year Fund Balances   2,200,280   2,477,560   2,578,289   2,592,855	Unrestricted Assets	541,115	752,597	827,942	474,717
Revenues         595,806         425,940         3,756,100         485,950           Expenses:         297,427         292,244         265,639         247,009           Capital Outlay         1,941         15,678         3,400,000         100,000           Debt Service         19,157         17,288         75,891         148,095           Total Expenses         318,526         325,211         3,741,530         495,104           Net Income/Loss         277,280         100,729         14,570         -9,154           Fund Balances         2,477,560         2,578,289         2,592,859         2,583,705           Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         2,160,441         1,797,091         1,797,091           Undesignated Assets         3,858         74,756         523,782         3313,34           SEWER FUND         2         2         2         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         36,601	WATER FUND				
Expenses	Prior Year Fund Balances	2,200,280	2,477,560	2,578,289	2,592,859
Operations         297,427         292,244         265,639         247,009           Capital Outlay         1,941         15,678         3,400,000         100,000           Debt Service         19,157         17,288         75,891         148,095           Total Expenses         318,526         325,211         3,741,530         495,104           Net Income/Loss         277,280         100,729         14,570         -9,154           Fund Balances         2,477,560         2,578,289         2,592,859         2,583,705           Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         1,797,091         1,797,091           Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND         9         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         0         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0 </th <td>Revenues</td> <td>595,806</td> <td>425,940</td> <td>3,756,100</td> <td>485,950</td>	Revenues	595,806	425,940	3,756,100	485,950
Capital Outlay       1,941       15,678       3,400,000       100,000         Debt Service       19,157       17,288       75,891       148,095         Total Expenses       318,526       325,211       3,741,530       495,104         Net Income/Loss       277,280       100,729       14,570       -9,154         Fund Balances       2,477,560       2,578,289       2,592,859       2,583,705         Designated Funds       0       0       0       0       0         Restricted Funds       0       0       0       0       0         Invested in Capital Assets Net of Related Debt       2,160,441       2,160,441       1,797,091       1,797,091         Undesignated Assets       -8,858       74,756       523,782       331,384         SEWER FUND       5       523,782       331,384         SEWER FUND       7       4,289,641       4,299,652       4,319,953         Revenues       347,419       347,620       345,630       347,470         Expenses:       309,882       292,528       222,667       217,859         Operations       309,882       292,528       222,667       217,859         Capital Outlay       1,333       0	Expenses:				
Debt Service	Operations	297,427	292,244	265,639	247,009
Total Expenses         318,526         325,211         3,741,530         495,104           Net Income/Loss         277,280         100,729         14,570         -9,154           Fund Balances         2,477,560         2,578,289         2,592,859         2,583,705           Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         2,160,441         1,797,091         1,797,091           Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND         2         2,290,128         4,289,641         4,299,652         4,319,953           Revenues         3,47,419         347,620         345,630         347,470           Expenses:         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss	Capital Outlay		•		100,000
Net Income/Loss         277,280         100,729         14,570         -9,154           Fund Balances         2,477,560         2,578,289         2,592,859         2,583,705           Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         2,160,441         1,797,091         1,797,091           Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND         -8,858         74,756         523,782         331,384           SEWER FUND         -9,128         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         -0         -0         345,630         347,470           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012	Debt Service	19,157	17,288	75,891	148,095
Fund Balances         2,477,560         2,578,289         2,592,859         2,583,705           Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         2,160,441         1,797,091         1,797,091           Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND         -8,858         74,756         523,782         331,384           SEWER FUND         -8,858         74,756         523,782         331,384           SEVER FUND         -8,858         74,756         523,782         331,384           SEWER FUND         -8,858         74,756         523,782         331,384           SEWER FUND         -9,128         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         -0,9882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081		318,526	325,211	3,741,530	495,104
Designated Funds         -325,977         -343,092         -271,986         -455,230           Restricted Funds         0         0         0         0           Invested in Capital Assets Net of Related Debt         2,160,441         2,160,441         1,797,091         1,797,091           Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND			100,729	14,570	-9,154
Restricted Funds					
Invested in Capital Assets Net of Related Debt   2,160,441   2,160,441   1,797,091   1,7		1			-455,230
Undesignated Assets         -8,858         74,756         523,782         331,384           SEWER FUND         Frior Year Fund Balances         4,299,128         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         50         60		-		_	0
SEWER FUND         Prior Year Fund Balances         4,299,128         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         Operations         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170	•				
Prior Year Fund Balances         4,299,128         4,289,641         4,299,652         4,319,953           Revenues         347,419         347,620         345,630         347,470           Expenses:         2         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170		-0,050	74,750	523,/82	331,384
Revenues         347,419         347,620         345,630         347,470           Expenses:         0         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170		4 200 120	4 390 641	4 200 652	4 210 052
Expenses:         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
Operations         309,882         292,528         222,667         217,859           Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170		347,419	347,020	343,030	347,470
Capital Outlay         1,333         0         37,000         20,000           Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170		300 003	202 520	222 667	217 050
Debt Service         45,691         45,081         65,662         66,612           Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,999           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170	•				
Total Expenses         356,906         337,609         325,329         304,471           Net Income/Loss         -9,487         10,012         20,301         42,998           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
Net Income/Loss         -9,487         10,012         20,301         42,998           Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
Fund Balances         4,289,641         4,299,652         4,319,953         4,362,952           Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
Designated Funds         -467,640         -158,930         -171,749         -173,999           Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170				·	
Restricted Funds         -42,607         -45,907         -39,098         -42,398           Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
Invested in Capital Assets Net of Related Debt         3,390,853         3,390,853         3,797,170         3,797,170					
	Undesignated Assets	388,541	703,962	311,937	349,386

	Actual	Actual	Projected	Budget
SUMMARY	2015	2016	2017	2018
TRASH FUND				
Prior Year Fund Balances	1,496	2,734	10,390	11,461
Revenues	106,241	111,951	110,000	121,000
Expenses:				
Operations	105,003	104,296	108,929	131,340
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Total Expenses	105,003	104,296	108,929	131,340
Net Income/Loss	1,238	7,656	1,071	-10,340
Fund Balances	2,734	10,390	11,461	1,121
Designated Funds	0	0	0	0
Restricted Funds	0	0	0	0
Invested in Capital Assets Net of Related Debt	0			
Undesignated Assets	2,734	10,390	11,461	1,121
LIVEWELL COLORADO (FIDUCIARY FUND)				
Prior Year Fund Balances	0	0	0	0
Previous Year Carry-over	62,532	41,305	44,555	0
Revenues	90,300	60,000	10,000	0
Expenses:				
Operations	111,527	56,750	54,555	
Capital Outlay	0	0	0	0
Total Expenses	111,527	56,750	54,555	0
Net Income/Loss	41,305	44,555	0	0
Fund Balances	0	0	0	0
Designated Funds	0	0	0	0
Restricted Funds	41,305	44,555	0	0
Undesignated Assets	0	0	0	0
TOTALS - ALL FUNDS				
Prior Year Fund Balances	7,796,775	8,048,713	8,385,640	8,521,354
Revenues	2,736,336	2,920,552	6,296,688	2,841,496
Expenses:				
Operations	2,369,251	2,498,967	2,493,866	2,351,844
Capital Outlay	63,406	15,678	3,487,000	515,000
Debt Service	72,968	68,979	180,108	254,212
Total Expenses	2,505,625	2,583,625	6,160,974	3,121,056
Net Income/Loss	230,711	336,927	135,714	-279,560
Fund Balances	8,027,486	8,385,640	8,521,354	8,241,794
Designated Funds	-1,313,660	-1,024,600	-1,064,454	-1,304,378
Restricted Funds	-180,591	-180,253	-135,832	-138,148
Invested in Capital Assets Net of Related Debt	-5,606,157	-5,606,157	-5,649,124	-5,649,124
Undesignated Assets	927,078	1,574,631	1,671,945	1,150,145

RESERVES - 2018			
General Fund Cash Reserve Policy			
Designated		2018 Total	
Operating Reserve	\$		GF Operating Expense - Contingency
Annual Debt Service	\$	-	
Capital Reserve - Parks	\$		Based on CIP - future projects - Annual Set-Aside - less exp
Capital Reserve - Police	\$	•	Vehicle replacement - Annual Set-Aside
Capital Reserve - Streets	\$	- 27 200	December CID DIM Character of Construction of
Capital Reserve - Public Works	\$		Based on CIP - PW Shop; sand & water trucks Annual Set-Aside less 75% to Utilities
Restricted	Ş	121,091	Allitudi Set-Aside less 75% to Otilities
Coal Queen Scholarship	\$	3 000	Scholarship MOU
Conservation Trust (estimate)	\$		Unexpended carryover
Parking Fee In Lieu	\$		Unexpended carryover
Grants	\$		Unexpended carryover - Parks
TABOR Emergency	\$		3% of GF Revenues
, , ,	\$	55,750	
GF Grand Total	Ś	176,841	
Gr Grand Total	٦	170,841	
Electric Cash Reserve Policy			
Designated			
O&M Expenses 2018	\$	252.461	Per COS Study - Contingency
Plant in Service (Risk/Peril)	\$		Per COS Study - Contingency
Annual Debt Service	\$		Generator - One Year's Payment
CY Capital Improvements Less Borrowing	\$	-	2016 Budget - Contingency
5 Yr Capital Improvements Less Borrowing	\$	245.600	Per COS Study - Annual Set-Aside + 25% PW
Total	<u> </u>	554,059	
Restricted		,	
Security Deposits	\$	40,000	Restricted - Refundable
Total	\$	40,000	
Electric Fund Grand Total	Ś	594,059	
	7		
Water Cash Reserve Policy			
Designated			
O&M Expenses 2018	\$	61,752	Per COS Study - Contingency
Plant in Service (Risk/Peril)	\$	41,455	Per COS Study - Contingency
Annual Debt Service	\$	72,198	One Year's Payment
CY Capital Improvements Less Borrowing	\$	-	Based on CIP & COS Study - Contingency
			Based on CIP & COS Study + \$3MM Sheriff @ 5% (\$150K) - Annual Set-Aside
5 Yr Capital Improvements Less Borrowing	\$	279,825	+ 25% PW
Total	\$	455,230	
Water Fund Grand Total	\$	455,230	
Sewer Cash Reserve Policy			
Designated			
O&M Expenses 2018	\$		Per COS Study - Contingency
Plant in Service (Risk/Peril)	\$		Per COS Study - Contingency
CY Capital Improvements Less Borrowing	\$		Per COS Study - Contingency
5 Yr Capital Improvements Less Borrowing	\$		Per COS Study - Annual Set-Aside + 25% PW
Total	\$	173,999	
Restricted	۲.	0.000	(62722 /)
WWTP USDA Ops/Maint Reserve	\$		(\$3733/yr)
WWTP USDA Debt Service Reserve	\$	42,398	Max \$60812 required
	٧	42,398	
Sewer Fund Grand Total	Ş	216,396	

#### 2018 STAFFING PLAN

2018 STAFFING PLAN		2017						
Administration		016 Actual	20	17 Budget	Projected	20	18 Budget	
Full Time Employees								
Administrator/Clerk		1.00		1.00	1.00		1.00	
Deputy/Utility Clerk		0.00		0.00	0.00		1.00	
Asst to Admin/Intern		0.58		1.00	1.00		0.00	
Total Full-Time Staff		1.58		2.00	2.00		2.00	
Part Time Employees								
Treasurer		0.50		0.60	0.60		0.60	
Deputy/Utility Clerk		0.90		0.90	0.90		0.00 0.19	
Summer Intern Custodian		0.00 0.60		0.00 0.60	0.00 0.60		0.19	
Court Clerk		0.01		0.01	0.00		0.00	
Total Part-Time Staff		2.01		2.11	2.11		1.40	
Recreation Programs								
Part Time Employees								
Recreation Coordinator		0.65		0.58	0.58		0.75	
Program Leaders/Assts		1.31		1.90	1.90		1.50	
Total Part-Time Staff		1.31		2.48	2.48		2.25	
Parks & Open Space Maintenance								
Part Time Employees				<b>.</b>	= =		= -	
Seasonal Maintenance		0.16		0.25	0.25		0.42	
Total Part-Time Staff		0.16		0.25	0.25		0.42	
Police Department								
Full Time Employees		1.00		4.00	4.00		4.00	
Chief		1.00		1.00	1.00		1.00	
Officers  Total Full-Time Staff	-	2.00 3.00		2.00 3.00	2.00 3.00		2.00 3.00	
Part Time Employees								
Seasonal		0.00		0.00	0.00		0.05	
Total Part-Time Staff	-	0.00		0.00	0.00		0.05	
TOTAL ADMINISTRATIVE STAFF		8.06		9.84	9.84		9.12	
EXPENDITURES BY CATEGORY								
Personnel	\$	375,760	\$	412,168 \$	412,168	\$	424,934	
Operating	\$	268,625	\$	299,455 \$	300,483	\$	314,675	
Capital Outlay	\$	231,000	\$	153,250 \$	153,250	\$	30,000	
Total Expenditures	\$	875 385	\$	864.873 \$	865.901	\$	769 609	
Total Expenditures	Ψ	070,000	Ψ	σοτ,στο φ	000,901	Ψ	703,003	
Public Works (Incl Streets, Electric, Wate	r & Sew	er)						
Full Time Employees				4.55				
Director		1.00		1.00	1.00		1.00	
Public Works III Public Works II		0.10 2.00		0.10 2.00	0.10 2.00		1.10 2.00	
Public Works I		1.00		2.00	2.00		1.00	
Total Full-Time Staff		4.10		5.10	5.10		5.10	
Part Time Employees								
Seasonal Maintenance		0.13		0.31	0.31		0.31	
Total Part-Time Staff		0.13		0.31	0.31		0.31	
TOTAL PUBLIC WORKS STAFF								
EXPENDITURES BY CATEGORY	•	40= ===	•	100.075	400 5 : 5	^	E00 :=:	
Personnel	\$	405,728	\$	492,348 \$	493,210	\$	502,373	
Operating	\$	889,025 347,250	\$	982,941 \$	1,070,200	\$	1,079,862	
Capital Outlay Debt Service	\$ \$	347,250 159,947	\$ \$	3,712,000 \$ 120,017 \$	3,497,000 180,108	\$ \$	515,000 254,212	
Total Expenditures	\$	1,801,950	\$	5,307,306 \$	5,240,518	\$	2,351,447	
F		, ,	-	, ,-,- <del>-</del>	,	,	, - ,	

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Report Criteria:

Print Fund Titles

Page and Total by Fund

Print Source Titles

Total by Source

Print Department Titles

Total by Department

All Segments Tested for Total Breaks

Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
General Fund							
General Revenu	e						
10013110	Property Taxes	66,936.38	72,272.03	76,200.00	74,663.20	76,200.00	91,000.00
10013120	Specific Ownership	4,822.53	5,170.00	6,000.00	5,061.53	6,000.00	6,000.00
10013132	2% Sales Tax- Undesignated	93,455.15	138,002.27	125,000.00	98,556.49	125,000.00	142,150.00
10013142	Cigarette Tax	1,059.75	1,168.04	1,100.00	958.27	1,100.00	1,100.00
10013180	Road Tax	2,523.35	2,450.56	2,675.00	2,755.57	2,675.00	2,300.00
10013190	Delinquent Tax Interest	873.58	6,185.25	1,400.00	418.50	1,400.00	1,400.00
10013211	Liquor Licenses	643.75	1,243.75	600.00	617.50	600.00	600.00
10013227	Pet Licenses	465.00	481.00	500.00	444.00	500.00	500.00
10013228	MJ Licenses	47,960.00	79,286.50	96,507.00	96,506.50	96,507.00	96,500.00
10013323	Mineral Leasing	20,807.32	16,541.30	6,250.00	6,249.86	6,250.00	6,250.00
10013351	Motor Vehicle Registration	4,221.50	4,327.00	3,500.00	3,822.00	3,500.00	3,700.00
10013359	Severance Tax	45,047.34	11,184.77	7,321.00	7,321.37	7,321.00	7,321.00
10013410	Management Fee - Electric	37,600.00	47,795.00	50,000.00	50,000.00	50,000.00	57,500.00
10013411	Management Fee-Water	18,775.00	21,375.00	20,000.00	20,000.00	20,000.00	22,000.00
10013412	Management Fee-Sewer	17,150.00	17,750.00	17,200.00	17,200.00	17,200.00	17,400.00
10013414	Management Fee-LiveWell	5,250.00	3,000.00	3,000.00	3,000.00	3,000.00	.00
10013611	Interest Income	6,577.83	9,333.26	15,400.00	12,769.92	15,400.00	15,500.00
10013683	Miscellaneous	1,277.36	5,785.87	16,000.00	16,023.73	16,000.00	2,000.00
10013684	Miscellaneous - Police	.00	.00	.00	.00	.00	.00
10013694	Grant/Donation	2,950.00	11,018.73	50,000.00	25,326.11	50,000.00	50,000.00
10013725	Service Fees	11,680.00	11,686.66	11,800.00	10,733.30	11,800.00	11,800.00
10013750	Annexation Fees	172.68	.00	.00	.00	.00	.00
10013775	NSF Fees	360.36	150.00	200.00	154.06	200.00	200.00
10013800	Review Fees	8,243.07	3,360.18	3,000.00	2,445.74	3,000.00	3,000.00
Total Gene	eral Revenue:	398,851.95	469,567.17	513,653.00	455,027.65	513,653.00	538,221.00
Grants Revenue		00	101 275 00	120 225 00	120 225 00	120 225 00	00
10053053	South Routt Community Center		181,275.00	130,325.00	130,325.00	130,325.00	.00
Total Gran	ts Revenue:	.00	181,275.00	130,325.00	130,325.00	130,325.00	.00
Police Revenue							
10073515	Police Education-25% of Fines	175.87	197.00	.00	.00	.00	.00
10073520	Combined Court Income	69.00	395.50	750.00	605.10	750.00	400.00
10073684	Miscellaneous-Police	3,353.50	1,794.57	2,000.00	884.00	2,000.00	2,000.00
10073694	Grant/Donation	2,411.00	810.00	3,650.00	3,531.71	3,650.00	2,000.00
Total Police	e Revenue:	6,009.37	3,197.07	6,400.00	5,020.81	6,400.00	4,400.00
Streets Revenue							
10083131	1% Sales Tax	46,738.91	69,019.04	62,500.00	49,288.83	62,500.00	71,100.00
10083352	Highway Use Tax	29,227.07	29,239.41	28,000.00	24,542.09	28,000.00	28,000.00
10083683	Miscellaneous	.00	17.83	31.00	.00	31.00	30.00

Period: 11/17

Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
	-		7101001				
10083694	Parking Fee In Lieu	26,200.00	26,200.00	.00	.00	.00	.00
10083725	Service Fees	.00	.00	.00	.00	.00	.00
Total Stree	ets Revenue:	102,165.98	124,476.28	90,531.00	73,830.92	90,531.00	99,130.00
Judicial Revenu	ıe						
10093511	Traffic Fines	.00	.00	250.00	133.00	250.00	250.00
10093513	Other Fines	552.63	195.00	1,000.00	996.50	1,000.00	500.00
10093517	Court Costs	196.25	.00	100.00	.00	100.00	100.00
Total Judio	cial Revenue:	748.88	195.00	1,350.00	1,129.50	1,350.00	850.00
Parks and Rec.	Revenue						
10103358	Lottery Trust Fund	8,438.30	9,878.46	8,500.00	8,869.37	8,500.00	8,500.00
10103611	Interest Income	50.34	.26	.00	.00	.00	.00
10103683	Miscellaneous	749.68	1,550.36	1,000.00	428.93	1,000.00	1,000.00
10103694	Grant/Donation	67,507.59	36,987.21	72,500.00	44,037.70	72,500.00	50,000.00
10103800	After School Fees	2,819.45	7,369.40	10,000.00	8,305.00	10,000.00	10,000.00
10103803	Summer Camp Fees	11,624.25	18,928.95	25,000.00	19,965.25	25,000.00	25,000.00
10103805	Concessions	132.05	140.00	300.00	264.15	300.00	100.00
Total Park	s and Rec. Revenue:	91,321.66	74,854.64	117,300.00	81,870.40	117,300.00	94,600.00
General Expend	litures						
10114111	Salaries	74,441.04	82,271.23	88,776.00	78,977.89	88,776.00	73,521.00
10114142	Workmen's Compensation	402.29	585.07	1,600.00	1,292.70	1,600.00	1,600.00
10114143	Insurance- Life and Health	2,346.03	325.20	1,825.00	1,744.75	1,825.00	5,549.00
10114150	Employer Tax Expense	6,496.23	7,512.12	1,877.00	6,911.38	1,877.00	5,845.00
10114160	Employer Pension Contribution	9,610.97	9,937.56	7,058.00	8,516.37	7,058.00	8,015.00
10114192	Bank Fees	6,824.50	6,752.68	7,000.00	7,312.15	7,000.00	6,300.00
10114193	Treasurer's Fees	3,451.22	2,463.03	3,000.00	2,369.32	3,000.00	2,500.00
10114194	Contract Labor	250.00	1,750.00	1,500.00	1,495.00	1,500.00	2,000.00
10114210	Supplies	8,480.43	13,314.22	9,000.00	6,496.18	9,000.00	9,000.00
10114226	Equipment Rental	804.30	674.00	600.00	450.00	600.00	600.00
10114233	Equipment Maintenance	182.38	5,396.78	2,000.00	1,356.43	2,000.00	2,000.00
10114234	Building Repairs	1,354.55	2,542.76	1,512.00	1,512.48	1,512.00	3,000.00
10114235	Utilities	5,989.75	6,873.70	6,500.00	4,107.79	6,500.00	6,500.00
10114311	Publications- Legal	498.56	924.30	800.00	853.09	800.00	1,000.00
10114315 10114334	Licensing Fees Association Dues	.00 3,281.86	2,111.80 3,140.93	2,000.00 3,700.00	1,256.46 3,680.00	2,000.00 3,700.00	2,000.00 4,000.00
10114334	Advertising & Promotions	1,807.29	1,551.64	2,500.00	2,463.00	2,500.00	2,000.00
10114345	Telephone	4,799.20	5,116.89	5,000.00	5,105.24	5,000.00	5,000.00
10114347	Postage	4,136.95	3,633.66	4,000.00	3,176.36	4,000.00	4,000.00
10114352	Legal Fees	1,459.03	2,499.64	2,000.00	1,374.30	2,000.00	2,000.00
10114354	Audit	6,700.00	7,050.00	7,250.00	7,250.00	7,250.00	8,000.00
10114356	Computer Maintenance	14,195.75	15,720.16	15,000.00	13,744.68	15,000.00	8,000.00
10114358	Training and Travel	4,658.93	6,375.81	4,200.00	3,766.67	4,200.00	5,200.00
10114400	Bad Debt	.00	.00	.00	.00	.00	.00
10114513	Insurance Property/Liability	15,124.00	13,451.64	15,575.00	15,609.13	15,575.00	14,200.00
10114700	Donations/Community Support	12,481.72	12,565.74	12,500.00	11,309.04	12,500.00	12,500.00
10114800	Election Expense	281.01	1,333.09	.00	.00	.00	3,000.00
10114805	Miscellaneous	390.00	1,269.48	1,300.00	1,073.12	1,300.00	1,300.00
10114900	Capital Outlay	67,122.02	932.32	1,000.00	915.90	1,000.00	5,000.00
10114905	Staff Advertising	225.00	945.00	500.00	68.69	500.00	500.00
10114910	Professional Fees	4,607.35	8,443.21	30,000.00	10,671.60	30,000.00	10,000.00
10114999	Allocate Operating Expenses	39,115.05-	49,104.13-	38,700.00-	35,815.75-	38,700.00-	34,920.00-

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Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget	
Total Gen	eral Expenditures:	223,287.31	178,359.53	200,873.00	169,043.97	200,873.00	179,210.00	
Cranta Evnandi	it							
Grants Expendi 10154052	South Routt Community Center	.00	188,922.10	137,250.00	137,246.49	137,250.00	.00	
Total Grar	nts Expenditures:	.00	188,922.10	137,250.00	137,246.49	137,250.00	.00	
Public Works E	xpenditures					·		
10164210	Supplies	3,778.61	5,969.04	15,000.00	11,902.00	15,000.00	7,500.00	
10164226	Equipment Rental	.00	.00	1,000.00	.00	1,000.00	1,000.00	
10164231	Gas and Oil	15,745.92	13,061.23	12,500.00	7,434.01	12,500.00	12,500.00	
10164233	Equipment Maintenance	3,929.99	12,154.83	10,000.00	3,446.85	10,000.00	5,000.00	
10164234	Building Repairs	2,291.93	1,557.75	3,000.00	2,686.24	3,000.00	10,000.00	
10164235	Utilities	11,094.04	13,845.54	12,000.00	8,478.72	12,000.00	12,000.00	
10164236	Weed Control	824.41	405.25	600.00	.00	600.00	1,800.00	
10164241	Small Tools	807.52	1,032.33	1,200.00	383.55	1,200.00	1,200.00	
10164242	Traffic Control	.00	.00	1,250.00	.00	1,250.00	1,000.00	
10164346	Telephone	2,829.00	3,257.73	4,500.00	4,181.01	4,500.00	4,500.00	
10164358	Training and Travel	260.00	633.50	1,000.00	632.56	1,000.00	1,000.00	
10164377	Vehicle Maintenance	3,306.54	5,556.37	8,000.00	4,777.43	8,000.00	5,000.00	
10164513	Insurance Property/Liability	.00	.00	257.00	256.50	257.00	.00	
10164805	Miscellaneous	104.02	9.09	500.00	.00	500.00	500.00	
10164808	Utility Locate	78.95	92.95	100.00	108.75	100.00 350.00	100.00 350.00	
10164905 10164999	Staff Advertising Allocate Operating Expenses	368.00 45,132.31-	204.00 61,903.21-	350.00 71,257.00-	.00 44,137.36-		63,450.00-	
Total Publ	ic Works Expenditures:	286.62	4,123.60-	.00	150.26	.00	.00	
Police Expendit	tures							
10174111	Salaries	142,570.65	169,528.71	177,237.00	157,221.54	177,237.00	179,416.00	
10174112	Contract Labor	180.00	1,800.65	325.00	325.00	325.00	1,000.00	
10174142	Workmen's Compensation	5,704.46	3,531.24	9,000.00	7,325.30	9,000.00	9,000.00	
10174143	Insurance- Life and Health	18,627.80	20,297.28	26,431.00	20,059.03	26,431.00	26,431.00	
10174150	Employer Tax Expense	4,146.68	3,034.70	3,319.00	2,943.43	3,319.00	3,140.00	
10174161	Employer FPPA Contribution	10,566.34	16,248.67	16,158.00	14,336.87	16,158.00	16,686.00	
10174205	Equipment	5,678.90	2,488.75	2,750.00	515.68	2,750.00	2,750.00	
10174210	Supplies	1,001.45	3,275.33	2,750.00	807.37	2,750.00	4,000.00	
10174225	Uniforms	2,058.67	2,466.49	1,800.00	248.30	1,800.00	2,000.00	
10174231	Gas and Oil	3,756.51	3,321.23	3,900.00	3,507.79	3,900.00	3,900.00	
10174233	Equipment Maintenance	152.36	120.00	2,000.00	1,910.00	2,000.00	2,000.00	
10174317 10174334	Car Towing  Dues and Licenses	.00	.00	300.00 1,900.00	216.00	300.00 1,900.00	300.00	
10174334	Telephone	1,561.00 1,901.46	1,843.85 2,052.39	3,200.00	1,452.00 2,518.96	3,200.00	1,900.00 3,200.00	
10174340	Communications-Maint/Repair	292.25	60.00	300.00	160.00	300.00	500.00	
10174352	Legal Fees	.00	.00	336.00	336.00	336.00	500.00	
10174356	Computer Maintenance	2,282.08	1,221.48	1,000.00	.00	1,000.00	1,000.00	
10174358	Training and Travel	1,713.30	3,306.87	5,000.00	1,760.30	5,000.00	5,000.00	
10174377	Vehicle Maintenance	2,049.11	2,407.45	2,000.00	1,185.49	2,000.00	2,000.00	
10174378	Special Investigation	2,127.50	185.00	1,200.00	559.99	1,200.00	1,650.00	
10174402	Donations	2,500.00	2,456.93	4,500.00	2,412.00	4,500.00	4,000.00	
10174805	Miscellaneous	555.30	620.16	300.00	.00	300.00	300.00	
10174850	Animal Control	340.00	.00	500.00	.00	500.00	1,000.00	
10174853	Patient Transport	.00	53.70	500.00	.00	500.00	500.00	
10174900	Capital Outlay	.00	.00	.00	.00	.00	.00	
10174930	Lease/Purchase Payments	.00	.00	6,600.00	3,922.13	6,600.00	7,900.00	

Account Number	er Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
Total Pol	ice Expenditures:	209,765.82	240,320.88	273,306.00	223,723.18	273,306.00	280,073.00
04	Pa	·				-	
Streets Expend 10184111	Salaries	55,792.11	59,075.58	34,786.00	29,586.59	34,786.00	36,690.00
10184142	Workmen's Compensation	6,751.26	1,402.47	5,500.00	4,093.55	5,500.00	5,500.00
10184143	Insurance- Life and Health	18.595.63	18,543.35	12,879.00	10,136.66	12,879.00	12,299.00
10184150	Employer Tax Expense	4,250.28	4,807.01	2,873.00	2,408.39	2,873.00	3,119.00
10184160	Employer Pension Contribution	1,590.19	1,830.81	1,044.00	777.53	1,044.00	1,101.00
10184210	Supplies	772.34	2,147.23	2,800.00	584.41	2,800.00	2,800.00
10184234	Building Repairs	.00	.00	500.00	250.00	500.00	500.00
10184235	Utilities	503.48	428.18	500.00	294.92	500.00	500.00
10184238	Street Maint/Impr 1%	71,752.84	50,843.48	25,000.00	27,854.87	25,000.00	15,000.00
10184239	Street Scoria	891.83	1,225.52	1,700.00	1,283.14	1,700.00	1,700.00
10184245	Snow Removal/Storage	.00	.00	215.00	215.32	215.00	.00
10184513	Insurance Property/Liability	2,244.83	1,540.13	1,547.00	1,547.34	1,547.00	1,450.00
10184805	Miscellaneous	.00	.00	200.00	.00	200.00	200.00
10184900	Capital Outlay	6,055.00	.00	10,000.00	2,990.60	10,000.00	5,000.00
10184930	Lease/Purchase Payments	.00	.00	4,900.00	2,902.54	4,900.00	5,800.00
10184999	Allocate Operating Expenses	11,283.08	15,475.86	17,814.00	11,038.72	17,814.00	15,863.00
Total Stre	eets Expenditures:	180,482.87	157,319.62	122,258.00	95,964.58	122,258.00	107,522.00
Indiaial Eynan	ditura						
Judicial Expen 10194111	Salaries	1,267.42	281.52	900.00	891.48	900.00	790.00
10194111	Contract Labor	5,520.00	5,980.00	2,400.00	2,200.00	2,400.00	2,400.00
10194143	Insurance- Life and Health	44.39-	.00	.00	.00	.00	.00
10194150	Employer Tax Expense	119.90	22.37	72.00	70.86	72.00	63.00
10194160	Employer Pension Contribution	29.58	.00	.00	.00	.00	.00
10194334	Association Dues	.00	.00	20.00	.00	20.00	20.00
10194358	Training and Travel	.00	.00	100.00	.00	100.00	200.00
Total Jud	icial Expenditures:	6,892.51	6,283.89	3,492.00	3,162.34	3,492.00	3,473.00
Rec Program E	-xnenditures						
10204111	Salaries	23.652.81	51,981.36	52,358.00	51,574.85	52,358.00	57.901.00
10204142	Workmen's Compensation	457.97	522.58	4,000.00	3,016.30	4,000.00	4,000.00
10204143	Insurance-Life and Health	.00	3,183.59	.00	.00	.00	.00
10204150	Employer Tax Expense	2,016.15	4,263.09	4,600.00	4,136.28	4,600.00	4,603.00
10204160	Employer Pension Contribution	341.76	626.87	1,330.00	1,010.23	1,330.00	1,737.00
10204194	Contract Labor	400.00	983.22	600.00	1,158.00	600.00	2,000.00
10204210	Supplies	3,341.88	6,286.91	6,000.00	3,446.52	6,000.00	8,000.00
10204213	Rent	.00	4,288.00	3,865.00	3,865.00	3,865.00	3,865.00
10204215	Activity Fees	4,296.50	4,016.00	10,000.00	8,334.30	10,000.00	10,000.00
10204231	Fuel	.00	355.40	700.00	601.34	700.00	500.00
10204233	Equipment Maintenance	.00	463.96	600.00	.00	600.00	600.00
10204334	Dues and Licenses	121.00	788.00	800.00	534.50	800.00	800.00
10204345	Telephone	813.23	1,218.92	1,300.00	1,112.81	1,300.00	1,300.00
10204358	Training and Travel	667.93	2,408.03	2,000.00	847.28	2,000.00	3,000.00
10204377	Vehicle Maintenance	.00	947.84	1,700.00	789.02	1,700.00	1,000.00
10204805	Miscellaneous	552.50	349.50	500.00	156.13	500.00	500.00
10204900	Capital Outlay	.00	.00	.00	397.40-		.00
10204930	Lease/Purchase Payments	.00	.00	7,300.00	4,377.04	7,300.00	8,800.00
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 Town of Oak Creek
 Budget Worksheet - 2018 Proposed Budget
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Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
Parks/Open Space	ce Expenditures						
10214111	Salaries	2,039.38	9,114.03	10,137.00	9,388.65	10,137.00	17,655.00
10214142	Workmen's Compensation	.00	.00	.00	.00	.00	.00
10214143	Insurance-Life and Health	.00	799.53	.00	258.45	.00	.00
10214150	Employee Tax Expense	159.53	739.59	805.00	743.75	805.00	1,404.00
10214160	Employer Pension Contribution	.00	139.24	156.00	46.16	156.00	148.00
10214194	Contract Labor	.00	.00	2,500.00	.00	2,500.00	5,000.00
10214210	Supplies	2,287.55	2,511.87	2,300.00	1,642.24	2,300.00	2,300.00
10214231	Fuel	.00	24.99	200.00	.00	200.00	200.00
10214233	Equipment Maintenance	37.05	444.38	1,000.00	239.90	1,000.00	1,000.00
10214234	Building Repairs	1,617.25	3,942.61	2,100.00	2,199.90	2,100.00	2,000.00
10214235	Utilities	8,632.35	11,318.66	10,000.00	6,632.59	10,000.00	10,000.00
10214240	Park Improvements	1,378.63	1,195.12	.00	.00	.00	2,000.00
10214805	Miscellaneous	.00	.00	200.00	25.25	200.00	200.00
10214900	Capital Outlay	62,924.85	5,668.47	15,000.00	6,268.06	15,000.00	25,000.00
Total Parks	s/Open Space Expenditures:	79,076.59	35,898.49	44,398.00	27,444.95	44,398.00	66,907.00
General Fu	and Revenue Total:	599,097.84	853,565.16	859,559.00	747,204.28	859,559.00	737,201.00
General Fu	and Expenditure Total:	736,453.45	885,664.18	879,230.00	741,297.97	879,230.00	745,791.00
Net Total G	General Fund:	137,355.61-	32,099.02-	19,671.00-	5,906.31	19,671.00-	8,590.00-

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Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
Electric							
Electric Revenue	9						
20063105	Transfer from Other Funds	.00	.00	.00	.00	.00	.00
20063401	Sales and Service	753,865.14	950,615.74	950,500.00	869,025.47	1,100,000.00	1,100,000.00
20063406	Tap Fees	100,000.00	66,700.00	1,000.00	30,000.00	30,000.00	1,000.00
20063409	Sales Tax	.00	.00	.00	767.80	.00	.00
20063442	Disconnect Notices	.00	.00	.00	.00	.00	.00
20063443	Disconnect/Connect Fees	570.00	180.00	1,000.00	570.00	1,000.00	1,000.00
20063530	Penalties- Utility Late Fees	24,295.50	22,411.30	20,000.00	22,784.10	25,000.00	20,000.00
20063580	Electric Meter	.00	.00	100.00	.00	100.00	100.00
20063620	Pole Rental	1,294.80	1,294.80	1,295.00	1,294.80	1,295.00	1,295.00
20063680	NMPP Capacity Pymt	24,480.00	24,480.00	24,480.00	22,440.00	24,480.00	24,480.00
20063681	NMPP Energy Pymt	796.54	13,543.00	1,000.00	10,417.88	10,024.00	1,000.00
20063682	Transformer	.00	.00	.00	.00	.00	.00
20063683	Miscellaneous	2,460.19	510.00	500.00	500.00	500.00	500.00
20063690	Parts & Labor Chargebacks	52,362.45	41,741.00	500.00	22,568.84	23,000.00	500.00
20063694	Grants	37,332.00	.00	.00	.00	.00	.00
Total Electr	ric Revenue:	997,456.62	1,121,475.84	1,000,375.00	980,368.89	1,215,399.00	1,149,875.00
Electric Expendi	tures						
20114111	Salaries	94,798.51	101,702.26	150,344.00	121,196.12	139,830.00	154,005.00
20114142	Workmen's Compensation	2,504.23	610.20	1,600.00	1,508.15	1,600.00	.00
20114143	Insurance- Life and Health	23,479.41	21,961.35	35,288.00	30,778.33	40,896.00	44,075.00
20114150	Employer Tax Expense	7,583.61	8,491.13	12,060.00	9,516.41	12,060.00	12,446.00
20114160	Employer Pension Contribution	4,246.63	4,629.87	7,248.00	4,497.28	7,248.00	7,486.00
20114190	Maintenance Contract	3,358.08	1,370.00	5,000.00	3,413.80	5,000.00	5,000.00
20114192	Bank Fees	.00	.00	.00	.00	.00	.00
20114194	Contract Labor	8,382.96	5,127.50	10,000.00	13,388.08	14,000.00	10,000.00
20114210	Supplies	8,418.00	3,848.24	4,000.00	6,459.47	8,000.00	8,000.00
20114223	Permits	155.33	166.33	400.00	3,110.33	3,200.00	1,000.00
20114227	Power Purchased MEAN	512,406.27	554,768.58	484,000.00	457,462.38	610,000.00	625,000.00
20114231	Gas and Oil	34.47	4,248.77	10,000.00	.00	10,000.00	10,000.00
20114233	Equipment Maintenance	16,912.49	6,109.28	20,000.00	427.46	5,000.00	20,000.00
20114234	Building Repairs	863.90	.00	500.00	488.50	500.00	500.00
20114235	Utilities	4,309.46	5,036.88	4,500.00	3,376.38	4,500.00	4,500.00
20114241	Small Tools	403.93	256.51	400.00	.00	400.00	400.00
20114250	Lights- Replacement	5,011.89	3,589.32	5,000.00	3,060.25	5,000.00	4,000.00
20114334	Association Dues	1,075.41	1,118.63	1,500.00	1,257.15	1,500.00	1,500.00
20114352	Legal	.00	.00	.00	.00	.00	.00
20114358	Training and Travel	.00	3,610.00	3,500.00	250.00	500.00	3,500.00
20114400	Bad Debt	887.11	391.64	1,000.00	2,267.92	1,000.00	1,000.00
20114513	Insurance Property/Liability	8,318.00	8,208.12	10,000.00	9,972.98	9,973.00	9,400.00
20114600	Energy Conservation	1,000.00	1,825.00	2,000.00	2,000.00	2,000.00	3,000.00
20114700	Management Fee	37,600.00	47,795.00	50,000.00	50,000.00	50,000.00	57,500.00
20114805	Miscellaneous	19.99	43.94	500.00	.00	500.00	500.00
20114901	Meters	2,960.00	638.85	500.00	.00	500.00	500.00
20114902	Depreciation	45,287.06	51,462.21	.00	.00	.00	.00
20114999	Allocate Operating Expenses	23,236.95	30,475.40	26,570.00	21,976.58	29,639.00	26,533.00
Total Electr	ric Expenditures:	813,253.69	867,485.01	845,910.00	746,407.57	962,846.00	1,009,845.00
Capital Outlay							
20124900	Capital Outlay	51,755.90	.00	170,000.00	41,743.81	50,000.00	395,000.00

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Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
al Outlay:	51,755.90	.00	170,000.00	41,743.81	50,000.00	395,000.00
Wells Fargo Revenue Bond Inter	8,119.09	6,610.43	12,145.00	4,225.27	12,145.00	12,145.00
Wells Fargo Revenue Bond Princ	.00	.00	21,560.00	26,218.49	21,560.00	21,560.00
Lease/Purchase Payments	.00	.00	8,500.00	2,902.54	4,850.00	5,800.00
Service:	8,119.09	6,610.43	42,205.00	33,346.30	38,555.00	39,505.00
venue Total:	997,456.62	1,121,475.84	1,000,375.00	980,368.89	1,215,399.00	1,149,875.00
penditure Total:	873,128.68	874,095.44	1,058,115.00	821,497.68	1,051,401.00	1,444,350.00
lectric:	124,327.94	247,380.40	57,740.00-	158,871.21	163,998.00	294,475.00-
	wells Fargo Revenue Bond Inter Wells Fargo Revenue Bond Princ Lease/Purchase Payments Service: venue Total:	Prior year 2 Actual  al Outlay: 51,755.90  Wells Fargo Revenue Bond Inter Wells Fargo Revenue Bond Princ Lease/Purchase Payments .00  Service: 8,119.09  venue Total: 997,456.62  penditure Total: 873,128.68	Prior year 2   Actual   Actu	Prior year 2   Prior year   Current year   Budget	Prior year 2 Actual Prior year 2 Actual Actual Prior year 2 Actual Current year Year to Date  al Outlay:  51,755.90 .00 170,000.00 41,743.81  Wells Fargo Revenue Bond Inter 8,119.09 6,610.43 12,145.00 4,225.27 Wells Fargo Revenue Bond Princ .00 .00 21,560.00 26,218.49 Lease/Purchase Payments .00 .00 8,500.00 2,902.54  Service: 8,119.09 6,610.43 42,205.00 33,346.30  Venue Total: 997,456.62 1,121,475.84 1,000,375.00 980,368.89  Denditure Total: 873,128.68 874,095.44 1,058,115.00 821,497.68	Prior year 2   Prior year   Current year   Budget   Projected budget   Projected budget

			eriod: 11/17			Dec 07, 2017 04:24P		
Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget	
Water								
Water Revenue								
30063404	Sales and Service Fees	365,508.56	398,612.05	396,000.00	329,263.87	396,000.00	440,000.00	
30063406	Tap Fees	5,500.00	5,500.00	5,500.00	1,500.00	5,500.00	5,500.00	
30063415	Water Meters	784.81	379.32	.00	.00	.00	250.00	
30063530	Penalties- Utility Late Fees	.00	1,487.06	100.00	97.38	100.00	100.00	
30063683	Miscellaneous	.00	.00	.00	.00	.00	.00	
30063690	Parts & Labor Chargebacks	11,562.94	1,000.00	100.00	4,392.62	4,500.00	100.00	
30063694	Grant/Donation	212,448.87	18,961.13	2,000,000.00	1,257,388.54	2,000,000.00	40,000.00	
Total Water	r Revenue:	595,805.18	425,939.56	2,401,700.00	1,592,642.41	2,406,100.00	485,950.00	
Grants/Loans/Do	onations							
30083115	Loan Proceeds	.00	.00	1,350,000.00	928,658.62	1,350,000.00	.00	
Total Grant	s/Loans/Donations:	.00	.00	1,350,000.00	928,658.62	1,350,000.00	.00	
Water Expenditu	res							
30114111	Salaries	58,804.28	64,528.77	85,017.00	73,980.17	84,277.00	82,396.00	
30114142	Workmen's Compensation	3,928.26	916.61	1,500.00	2,369.95	3,000.00	.00	
30114143	Insurance- Life and Health	8,122.57	8,612.75	15,741.00	13,711.80	17,815.00	18,293.00	
30114150	Employer Tax Expense	4,926.91	5,588.54	6,866.00	6,018.77	6,866.00	6,753.00	
30114160	Employer Pension Contribution	4,690.11	4,957.02	5,289.00	4,489.12	5,289.00	5,384.00	
30114194	Contract Labor	.00	.00	.00	.00	.00	.00	
30114210	Supplies	11,587.02	9,345.29	10,000.00	12,293.65	25,000.00	15,000.00	
30114221	Chemicals	11,370.64	911.67	9,000.00	6,437.68	9,000.00	9,000.00	
30114222	Sampling	1,017.08	3,219.01	4,000.00	2,506.50	4,000.00	3,500.00	
30114223	Permits	5,893.43	5,887.14	6,000.00	5,604.74	6,000.00	6,000.00	
30114231	Gas and Oil	.00	.00	200.00	.00	200.00	200.00	
30114233	Equipment Maintenance	5,146.11	794.43	10,000.00	8,633.73	10,000.00	10,000.00	
30114234	Building Repairs	690.33	87.22	800.00	889.04	800.00	800.00	
30114235 30114238	Utilities	18,843.49 2,767.01	22,426.48 382.41	20,000.00	16,223.44	20,000.00	20,000.00	
30114243	Maintenance Maintenance Contract	2,767.01	90.00	3,000.00 200.00	4,572.49 2,799.00	5,000.00 200.00	3,000.00 200.00	
30114334	Association Dues	325.00	275.00	325.00	2,799.00	325.00	325.00	
30114346	Telephone	3,501.18	3,259.27	3,000.00	818.79	3,000.00	3,000.00	
30114352	Legal Fees	95.00	38.00	200.00	126.00	200.00	200.00	
30114355	Engineering Fees	.00	.00	.00	.00	.00	.00	
30114356	Computer Maintenance	130.00	.00	1,000.00	.00	1,000.00	1,000.00	
30114358	Training and Travel	69.41	1,133.59	2,000.00	42.00	2,000.00	2,000.00	
30114400	Bad Debt	7,563.45	770.91-	.00	245.51-		200.00	
30114513	Insurance Property/Liability	8,806.00	7,772.87	8,600.00	7,827.70	7,828.00	7,225.00	
30114700	Management Fee	18,775.00	21,375.00	20,000.00	20,000.00	20,000.00	22,000.00	
30114805	Miscellaneous	.00	.00	.00	.00	.00	.00	
30114901	Meters	.00	.00	.00	.00	.00	.00	
30114902	Depreciation	97,138.08	100,938.37	.00	.00	.00	.00	
30114910	Professional Fees	.00	.00	.00	1,330.00	4,000.00	4,000.00	
30114998	Emergency Incident Expenses	.00.	.00	.00	.00.	.00	.00	
30114999	Allocate Operating Expenses	23,236.95	30,475.54	26,570.00	23,737.79	29,639.00	26,533.00	
Total Water	r Expenditures:	297,427.31	292,244.07	239,308.00	214,441.85	265,639.00	247,009.00	
Capital Outlay	0 110 11		, <u>.</u>	0.540	0 =04 ==== :	0.405	400	
30124900	Capital Outlay	1,940.96	15,678.05	3,510,000.00	2,701,550.37	3,400,000.00	100,000.00	

Town of Oak Cre	ek	Budget Worksheet - 2018 Proposed Budget Period: 11/17				Page: 9 Dec 07, 2017 04:24PM		
Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget	
Total Capital Outlay:		1,940.96	15,678.05	3,510,000.00	2,701,550.37	3,400,000.00	100,000.00	
Debt Service								
30134624	DWRF Interest	19,157.44	17,288.45	24,345.00	15,343.94	27,567.00	63,479.00	
30134625	DWRF Principal	.00	.00	41,085.00	53,297.87	43,474.00	78,816.00	
30134930	Lease/Purchase Payments	.00	.00	8,500.00	2,902.55	4,850.00	5,800.00	
Total Debt Service:		19,157.44	17,288.45	73,930.00	71,544.36	75,891.00	148,095.00	
Water Rev	venue Total:	595,805.18	425,939.56	3,751,700.00	2,521,301.03	3,756,100.00	485,950.00	
Water Exp	enditure Total:	318,525.71	325,210.57	3,823,238.00	2,987,536.58	3,741,530.00	495,104.00	

100,728.99

71,538.00-

466,235.55-

14,570.00

9,154.00-

277,279.47

Net Total Water:

Town of Oak Creek	Budget Worksheet - 2018 Proposed Budget	Page: 10
	Period: 11/17	Dec 07, 2017 04:24PM

		Pe	eriod: 11/17			Dec 07, 2017 04:24PM	
Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
Sewer							
Sewer Revenue							
40063404	Sales and Service Fees	339,979.02	339,322.32	338,660.00	281,787.56	338,660.00	340,000.00
40063406	Tap Fees	5,500.00	5,000.00	5,000.00	500.00	5,000.00	5,500.00
40063530	Penalties- Utility Late Fees	.00	1,409.72	100.00	97.85	100.00	100.00
40063611	Interest Income	23.42	23.64	20.00	16.33	20.00	20.00
40063683	Miscellaneous	.00	.00	.00	.00	.00	.00
40063684	Rebate YVEA	417.25	364.42	350.00	271.07	350.00	350.00
40063690	Parts & Service Chargebacks	1,500.00	1,500.00	1,500.00	1,542.50	1,500.00	1,500.00
Total Sewe	r Revenue:	347,419.69	347,620.10	345,630.00	284,215.31	345,630.00	347,470.00
Sewer Expenditu	ıres						
40114111	Salaries	67,638.30	74,374.67	85,017.00	73,601.35	84,277.00	82,396.00
40114142	Workmen's Compensation	3,776.53	878.87	1,400.00	1,939.05	2,600.00	2,600.00
40114143	Insurance- Life and Health	12,654.65	11,965.31	15,741.00	13,729.27	17,815.00	18,293.00
40114150	Employer Tax Expense	5,618.92	6,388.23	6,866.00	6,026.91	6,866.00	6,753.00
40114160	Employer Pension Contribution	4,954.71	5,261.79	5,289.00	4,489.04	5,289.00	5,384.00
40114194	Contract Labor	.00	150.00	.00	485.40	500.00	500.00
40114210	Supplies	817.76	4,319.73	3,000.00	1,353.10	3,000.00	3,000.00
40114221	Chemicals	5,114.15	6,595.41	4,400.00	7,138.23	6,500.00	6,500.00
40114222	Sampling	2,899.15	2,549.48	5,000.00	3,027.19	3,000.00	3,000.00
40114223	Permits	2,195.00	2,195.00	2,500.00	75.00	2,500.00	2,500.00
40114230	Utilities	29,451.48	29,384.33	26,000.00	23,643.23	26,000.00	26,000.00
40114231	Gas and Oil	.00	.00	.00	.00	.00	.00
40114233	Equipment Maintenance	813.13	459.01	1,000.00	534.54	1,000.00	1,000.00
40114234	Building Repairs	390.42	.00	500.00	488.50	500.00	500.00
40114235	Sewer Line Maintenance	515.00	225.27	2,000.00	245.00	2,000.00	2,000.00
40114238	Maintenance	590.26	.00	2,000.00	500.00	2,000.00	2,000.00
40114352	Legal Fees	.00	.00	500.00	.00	500.00	500.00
40114358	Training and Travel	.00	.00	500.00	.00	500.00	500.00
40114400	Bad Debt	542.98-	2,731.32-	.00	740.31-		.00
40114513	Insurance Property/Liability	7,064.00	6,235.24	6,900.00	6,280.36	6,281.00	5,800.00
40114700	Management Fee	17,150.00	17,750.00	17,200.00	17,200.00	17,200.00	17,400.00
40114805	Miscellaneous	8.00	.00	.00	45.30	700.00	700.00
40114902	Depreciation	125,536.51	96,051.27	.00	.00	.00	.00
40114910	Professional Fees	.00	.00	.00	1,330.00	4,000.00	4,000.00
40114999	Allocate Operating Expenses	23,237.00	30,475.63	26,570.00	21,976.61	29,639.00	26,533.00
Total Sewe	er Expenditures:	309,881.99	292,527.92	212,383.00	183,367.77	222,667.00	217,859.00
Capital Outlay							
40124900	Capital Outlay	1,333.00	.01-	22,000.00	6,306.85	37,000.00	20,000.00
Total Capita	al Outlay:	1,333.00	.01-	22,000.00	6,306.85	37,000.00	20,000.00
Debt Service							
40134700	USDA/Sewer Project Loan	45,691.44	45,080.59	60,812.00	44,810.69	60,812.00	60,812.00
40134930	Lease/Purchase Payments	.00	.00	8,500.00	2,418.73	4,850.00	5,800.00
Total Debt	Service:	45,691.44	45,080.59	69,312.00	47,229.42	65,662.00	66,612.00
Sewer Rev	enue Total:	347,419.69	347,620.10	345,630.00	284,215.31	345,630.00	347,470.00
Sewer Exp	enditure Total:	356,906.43	337,608.50	303,695.00	236,904.04	325,329.00	304,471.00

Town of Oak Creek	· ·	Budget Worksheet - 2018 Proposed Budget Period: 11/17				Page: 11 Dec 07, 2017 04:24PM		
Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget	
Net Total Sewer:		9,486.74-	10,011.60	41,935.00	47,311.27	20,301.00	42,999.00	

Town of Oak Cro	eek	Budget Workshee	Page: 12 Dec 07, 2017 04:24PM				
Account Numbe	r Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget
Trash							
Trash Revenue							
50063400	Sales and Service Charge	105,966.12	111,951.40	110,000.00	92,890.50	110,000.00	121,000.00
50063683	Miscellaneous	275.00	.00	.00	.00	.00	.00
Total Trash Revenue:		106,241.12	111,951.40	110,000.00	92,890.50	110,000.00	121,000.00
Trash Expendit	ures						
50114111	Salaries	3,493.23	3,124.70	3,214.00	2,954.14	3,306.00	4,222.00
50114143	Insurance- Life and Health	299.94	.00	.00	257.16	539.00	1,761.00
50114150	Employer Tax Expense	267.31	263.51	256.00	235.19	263.00	336.00
50114160	Employer Pension Contribution	92.57	96.78	96.00	88.64	96.00	111.00
50114229	Residential Trash Service	97,419.00	96,706.00	101,500.00	90,206.00	101,500.00	122,000.00
50114237	Clean Up Day	.00	.00	.00	.00	.00	.00
50114400	Bad Debt	178.00	.00	.00	248.77	.00	.00
50114700	Management Fee	.00	.00	.00	.00	.00	.00
50114999	Allocate Operating Expenses	3,253.38	4,104.91	2,835.00	2,984.62	3,225.00	2,910.00
Total Trash Expenditures:		105,003.43	104,295.90	107,901.00	96,974.52	108,929.00	131,340.00
Trash Revenue Total:		106,241.12	111,951.40	110,000.00	92,890.50	110,000.00	121,000.00
Trash Expenditure Total:		105,003.43	104,295.90	107,901.00	96,974.52	108,929.00	131,340.00

1,237.69

7,655.50

2,099.00

4,084.02-

1,071.00

10,340.00-

Net Total Trash:

		P	Period: 11/17				Dec 07, 2017 04:24PM		
Account Number	Account Title	2015-15 Prior year 2 Actual	2016-16 Prior year Actual	2017-17 Current year Budget	2017-17 Year to Date	2017-17 Current year Projected budget	2018-18 Future year Budget		
LiveWell									
LiveWell Revenu	ıe								
60013683	Miscellaneous	299.71	.00	10,000.00	.00	10,000.00	.00		
60013694	Grant	111,226.85	55,736.68	.00	10,000.00	.00	.00		
Total LiveV	Vell Revenue:	111,526.56	55,736.68	10,000.00	10,000.00	10,000.00	.00		
LiveWell Expend	litures								
60114194	Contract Labor	84,033.00	46,800.00	46,800.00	39,780.00	46,800.00	.00		
60114210	Office Supplies	92.12	44.37	100.00	37.33	100.00	.00		
60114226	Equipment & Materials	3,697.37	743.20	.00	654.99	.00	.00		
60114235	Utilities	1,320.00	360.00	600.00	330.00	600.00	.00		
60114236	Office Space	.00	.00	.00	.00	.00	.00		
60114335	Advertising & Promotion	2,637.05	1,084.65	500.00	.00	500.00	.00		
60114345	Telephone	660.00	840.00	600.00	4,748.00	600.00	.00		
60114347	Postage	162.39	.00	50.00	.00	50.00	.00		
60114355	Copy/Printing	89.55	.00	50.00	.00	50.00	.00		
60114356	Computer Maintenance	76.68	142.30	150.00	77.69	150.00	.00		
60114358	Training Travel & Meals	2,851.84	2,297.16	2,280.00	1,241.73	1,780.00	.00		
60114513	Insurance	425.00	425.00	425.00	500.00	425.00	.00		
60114695	Mini Grants	10,000.56	.00	.00	.00	.00	.00		
60114700	Management Fee	5,250.00	3,000.00	2,500.00	3,000.00	3,000.00	.00		
60114805	Miscellaneous	27.00	.00	.00	.00	.00	.00		
60114910	Prof Fees & Contractors	204.00	.00	500.00	.00	500.00	.00		
Total LiveV	Vell Expenditures:	111,526.56	55,736.68	54,555.00	50,369.74	54,555.00	.00		
Capital Outlay									
60124900	Capital Outlay	.00	.00	.00	.00	.00	.00		
Total Capit	al Outlay:	.00	.00	.00	.00	.00	.00		
LiveWell R	evenue Total:	111,526.56	55,736.68	10,000.00	10,000.00	10,000.00	.00		
LiveWell E	LiveWell Expenditure Total:		55,736.68	54,555.00	50,369.74	54,555.00	.00		
Net Total L	ivo\\/oll·	.00	.00	44,555.00-	40,369.74-	44,555.00-	.00		
net rotal L	ivevveii.	.00	.00	44,555.00-	40,369.74-	44,555.00-			
Net Grand	Totals:	256,002.75	333,677.47	149,470.00-	298,600.52-	135,714.00	279,560.00-		

## Report Criteria:

Print Fund Titles

Page and Total by Fund

Print Source Titles

Total by Source

Print Department Titles

Total by Department

All Segments Tested for Total Breaks